Date: Wednesday, June 10, 1992 9:10AM

Bod Davidson is the Alar man - we are just supplying the
Windows Layer for the Mac. Jimmoc or Bobd should follow up with
Gordon (it's interesting how these guys end up talking to so
many different parts of Microsoft - it's probably easy for them
to piece together what we are doing on any subject...)

I'd love to be briefed on Bedrock - as long as Gordon, et al,
know that we are competing with them.

From: Brad Silverberg
To: Cameron Myhrvold; Jeff Harbers
Subject: alar
Date: Wednesday, June 10, 1992 7:03AM

gordon eubanks is asking me about alar. what should i tell him?
have we made a decision to sell it?

symantec is developing their own class libraries, called bedrock,
to address cross/multiplatform development and international needs.
it is not based on windows api's. he offered to brief us on it.

jeff, is your group responsible for alar? sorry, i haven't paid
alar much attention.

From: Gordon Letwin
To: Brad Silverberg; Mack Mccauley
Subject: OS/2 vs. windows performance
Date: Wednesday, June 10, 1992 11:23AM

note that this ties in with my previous memo about Flatfat's improving
Windows disk I/O. It will improve it some because FlatFat is faster
than DOS/SmartDrv, but it will also improve windows multitasking by
a large degree since disk I/O will no longer claim the critical section
and be compute bound.

From: Jan Claesson
To: Brad Silverberg
Cc: Joachim Kempin; Steve Thompson; Theresa Schulz
Subject: RE: DRI/Novell - Loadhi.vxd PART III
Date: Tuesday, June 09, 1992 9:52PM

Brad,
DRI is quite persistent and I know they are a sensitive "customer"
for more than one reason.
I personally do not understand why we should give them any
source(unless it is something we give to all ISVs) and if we
were I'd expect us to put a specific agreement
in place in terms of what can and cannot be done with the source.

Pls advice what you'd like us to do with DRI as they keep on
pushing.   One rout could be that we license them some source
via the OEM division?
Jan

From: Steve Thompson
To: Jan Claesson
Cc: Theresa Schulz
Subject: DRI/Novell - Loadhi.vxd PART III
Date: Tuesday, June 09, 1992 12:08

Hi Jan,

   John Constant from DRI/Novell called again today asking about the
source for
loadhi.vxd. I've told before that these services have been
integrated into the operating system in Win31 and therefore, we
would not release the sources.
He's still got two issues;