nothing more to do until it comes out -- we supplied key information in the form of a two page position paper that offered correct available memory numbers for both MS-DOS and DR DOS, and showed a positive comparison for MS-DOS. In addition, DR DOS is not completely competible with third-party memory managers, though PC Magazine may not feel that the extra work required to use them with DR DOS is a significant problem - that's subjective. We also offered sumerous times to assist and/or fact check; PC Magazine declined as they almost always

Don Willmott, the review editor, is the one who managed the FC Magazine DR DOS 6 review this spring that we reacted so strongly to. He is resistant to sharing information before it is too late for fear we will overreact (and because it is PC Magazine policy). He hinted that:

- DR DOS has some memory management features that MS DOS doem't (and perhaps shouldn't, given that it has to be a common denominator for so many millions of systems), and they are useful.
- At the same time, MS-DOS 5 clearly gives many people all they seed to be satisfied with their memory management.

Again, PC Magazine emphasized that the focus of the article is products like QEMM, 386MAX, and Netroom. MS-DOS and DR DOS were included to address the issue of whether they alone can satisfy the memory moods of some/many/all users. We have been assured that DR DOS does not emerge "squeaky clean" from the evaluation.

In addition to these, we are following up with Infoworld regarding the poor showing of MS-DOS 5 support in their memory management review. We believe they may have used results from an old review, as it took them a whopping 12 minutes to seach a technical support person. We'll update

Earlier mail was sent on the BYTE review which will appear in January and has no reference to DR DOS.

Thanks to Rich! for preparing the memory management position paper. We will continue to proactively provide written information and encourage editors/reviewers to let us offer personal assistance in all DR DOS and MS-DOS reviews and articles.

Cerrine

From: w-lecta

To: sdamt; brade; jonk; randym; richba; richf; rust; sergiop Ce: bradei; lizzi; lorisi; w-carrin; w-clairl; w-lecta; w-wendyg Subject: MS-DOS PR Status Report - W/E 12/20 (long mail) Date: Mon, Dec 23, 1991 2:21PM

Date: Mon Dec 23 14:13:39 1991

MS-DOS PR Status Report Week Ending December 20

Accomplishments:

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M5C 00046494

PLAINTIFF'S EXHIBIT 620 A. No. 2:96CV645E

Plaintiff's Exhibit

7637

Comes V. Microsoft

MS-PCA 1179829 CONFIDENTIAL

- o APM/ROM DOS Announcement
 Met with product marketing 12/19 to give general
 update, review press materials, etc. Received input on
 press materials; working to publish new versions this
 weak. Received buy-off from product marketing on .
 latterhead. Next meeting set for Jan 8 to review
 presentation and Q&A. Continued contact of OEMs for
 quotes, including new leads from Dell and Everex.
 Contacted all target editors and confirmed appointments
 with 75 % of them; coordinated logistics for tour. IN
 PROCESS.
- o MS-DOS Ongoing Plan Incorporated marketing feedback into MS-DOS plan. Held additional brainstorming session to further identify "derall DR DOS" ideas. Reviewed key item of plan in person with Chase. Need additional meeting, to be held Jan 8, IN PROCESS.
- o Memory Management Utility Stories Talked to Jim Lauderbach of PC Week Labs regarding their memory management round-up for Dec 23. It will be neutral — DR DOS is not included. Sent mail to MS-DOS marketing learn summarizing expectations for BYTE, PC Magazine. DONE.
- MS-DOS Press Tour Action Items
 Performed basic research and drafted memo regarding
 results from our anti-DR campaign. Continued work on
 trip reports. IN PROCESS.
- MS-DOS Usage Letter
 This needs to be discussed further, in Jan 8 meeting.
 IN PROCESS.
- XXCAL Results
 Identify appropriate list of editors. Hand write notes and distribute. IN PROCESS.
- o Editorial Contact
 - InfoWorld Robert Cringely
 Wrote/coordinated response to Cringely on alleged
 MS-DOS 5 model 90 problem. On Friday, left a
 mestage for him on result just need to include
 "DOS-HIGH." Recommended that Chase follow up his
 earlier mail with the same message, which he did.
 DONE.

infoWorld - Rafe Needleman
Seat mail and talked to Rafe regarding poor
showing on MS-DOS PSS number. He claims the calls
were made recently and that it is all documented.
PR to follow up with Tracey Capen after Jan 1. IN
PROCESS.

Goals for Week Ending December 27:

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MSC 00045495

NOTE: Liz, Claire and Carrise are on vacation this week. Lecta will be out Dec 25 - 27. If emergency, contact Carrise at home at (503) 297-7316.

- o APM/ROM DOS Announcement
 ACTION: Revise press materials per product marketing's
 input and distribute via email. Continue to gather OEM
 quotes for ROM DOS release. Finalize press tous
 schedule and nail down logistics. Coordinate Jan 8
 meeting to review presentation and Q&A.
- MS-DOS Ongoing PR Plan ACTION: Coordinate meeting on Jan 8 for further discussion of plan.

From: eathyl To: brade Cc: kathrynh Subject: DOS backer pubs Date: Fri, Feb 1, 1991 1:41PM

Date: Fri Feb 01 13:40:09 PDT 1991

Yes, these publications are worth the extra effort.

Hackers are IEUs- not, of course in a corporate sense, but they do like to share information; we think they will spread the good news about DOS 5. So by targeting backer pubs. you gain customers through the old "trickle down" effect.

Rather than spread our bandwidth too thin on initial DOS 5 announce efforts, we recommend targeting backer pubs as part of an "ongoing" DOS 5 pr effort.

Tactic:

- I. Announcement send hacker publications the standard "it's here" press kit w/ eval copy. Follow with phone contact. Press visit and pocessary.
- (I. Ongoing build relationships with backer pub editors by feeding them interesting tip 'a tricks, and user stories. our efforts overall will have to be creative/techie. ideally, we would be able to place a regular *DOS Q & A* column in one or more of the pubs.

A decision on whether to proceed full force doesn't have to come until we work on a formal ongoing DOS 5 pr plan- but your feedback is welcome.

Cathy

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From: eriest To: brade

MSC 00045496