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**From:** Chris Jones (WINDOWS)  
**Sent:** Wednesday, September 03, 2003 3:19 PM  
**To:** Senior Leadership Team  
**Cc:** Longhorn SLT  
**Subject:** Agenda for Tomorrow's SLT Meeting, Pre-Reading, & Draft of Release Options  
**Attachments:** Release Options.ppt

(Longhorn SLT, FYI)

Based on feedback from Steve, Bill, and Jim, in terms of agenda tomorrow, here's what we plan to cover:

- ⇒ Client/Server Schedule & Mechanics (somase). We'll review the current client/server schedule proposal, Springboard plans, and WinFS client/server plans.
- ⇒ Release Options (chrisjo to lead discussion) We'll discuss release options and the LHSLT recommendations.
- ⇒ Longhorn Plan & Book of Longhorn Questions/Issues (chrisjo to lead discussion). We'll list out the big questions/open issues on the current Longhorn plans.
- ⇒ Choose Proposal (discussion) We'll discuss release options and agree on a proposal.
- ⇒ Management Process (wpoole to recommend, lead discussion). Finally, we'll talk about the management process and timeline for managing the project.

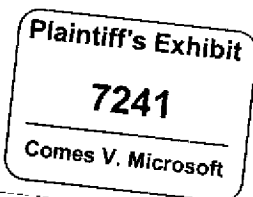
For pre-reading, there are two things I have so far, and I will try to send more before tomorrow. Apologies for the delay.

If you read one thing, read the draft of our release options (attached). I've tried to incorporate various pieces of feedback. If there is more feedback, or people have specific questions, please let me know so I can try to address them. I realize the scorecard for each is light and I struggled with trying to pick the right issues. Again, send me questions/thoughts/suggestions and I will work on updating this for our discussion tomorrow.

If you want to spend the time, you can read the Book of Longhorn on <http://longhorn/bookoflh>. This is a document that outlines the scenarios and goals that are part of the current Longhorn Client plan.

Thanks – Chris

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# Release Options

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# Option A

- **Client, Then Server w/ Client Update**
  - Client in late-'05 – mid-'06
    - Value for consumer, IW, developer, IT pro
    - Office w/ client, Outlook on WinFS, WSS on SQL
    - Longhorn Live!
    - Tools use WinFS "as is" w/ minor changes (Access, Orcas)
  - Server in late-06 – late-'07 (+12-18 months)
    - Management, server roles, WinFS for server
    - WSS update on WinFS
    - Office & Client refresh
    - Update to SQL as needed for WinFS
  - **Recommend no interim release**
    - Optimize around getting the client done sooner

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# Scorecard for A

User Model & Extensibility	Partial	ListView not in Avalon, much of Shell in Avalon, get most of user model
Universal WinFS Data Access	Don't know	Still working on issues
Developer Tools	In	Orcas post-LH RTM, Access in progress, use WinFS "as is" w/ minor changes
Client/Server Synergy	Don't know	Split means split focus
Security/Rights Mgmt/Dig ID	Don't know	Likely no difference between A and B
Corporate	In	Good progress on basics, some management waits for server, two server deployments
Consumer	In	Get almost all the value, LH Live!
Office	In	Outlook on platform, some use of Avalon, challenge balancing WSS, Access
SA Impact	Medium	Windows high, Office OK, Server high

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# Thoughts on A

- Pros
  - Consistent w/ LH Wave themes
  - Closest to current LH POR
  - Optimizes for client Linux response
- Cons
  - Might be here next year
  - Possibly out of market until '06
  - Server, LH Live!, Office slip w/ Client
  - Some compromises on completeness

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# Option B

- Client/Server Together, Interim Client Release
  - Client & Server in '07
    - Office release aligned, Outlook, WSS on WinFS
    - Tools release, high end and low end
    - Update to SQL as needed for WinFS
  - Recommend some interim client release
    - Need to be clear on scope
    - End user & IT scenarios (browsing, security, etc)
    - Developer message = Whidbey

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# Scorecard for B

User Model & Extensibility	In	Possible to get more extensibility in UX, unclear
Universal WinFS Data Access	Don't know	More likely to solve than A
Developer Tools	In	Orcas, Access "sim-ship"
Client/Server Alignment	In	Do the work together
Security/Rights Mgmt/Dig ID	Don't know	Likely no difference between A and B
Corporate	In	Server and client aligned, benefits show up for both
Consumer	In	
Office	In	Probably more use of Avalon in this plan, long wait for new version
SA Impact	Don't know	Likely high unless big interim Windows release, Office

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# Interim Release Options

Option	Scope	Impact
1) SP	Incremental work in browsing, security, IM No W2K3 fixes, no real IT value proposition	3-6 months '07 LH still possible Tough to scope small
2) Corp Focused	1 + deployment, more security, all W2K3 security fixes IT value prop	6-9 months '07 LH at risk Possibility kills LH
3) Consumer & Corp Focused	2 + UI refresh, photos/music/video, use Avalon/WinFS/etc internally IT/consumer value prop	12-18 months Effectively kills LH Not really an option

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# Thoughts on B

- Pros
  - Single LH Wave
  - Allows more bake time for client/server scenarios
  - Polish remaining completeness areas
  - Fewer releases for enterprise customers
  - Interim client release in market sooner
- Cons
  - No client developer response to Linux until '07
  - Interim release pushes out LH Wave
  - Thrashing the team/team morale

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# Recommendations

- We Should Do A If
  - Developer & client are top priority
  - Platform coherency min bar agreed to now
  - We are willing to slip into mid-'06 to get the platform right
  - We are willing to live with client/server split
  - We can assign clear owners to drive
- Otherwise, Recommend B
  - Need to agree on scope of interim release