From: Chris Jones (WINDOWS)

Sent: Wednesday, March 20, 2002 3:12 PM

To: Jim Allchin; Joe Peterson; Brian Valentine

Subject: FW: Windows/Office Roadmap

We need to get communication to the teams about this. Draft:

As you know, a group of people have been planning Longhorn, the next major Windows release, with the top goal of delivering excitement for knowledge workers, on the client and the server. A big part of that release is a close partnership with the Office team and a release of Office that fully exploits and requires Longhorn. Joe Peterson has been heading up the planning for this release, in partnership with people from the server and Office teams. Longhorn is going to be a breakthrough release for Windows and the company. It is the foundation of our new scenarios for knowledge workers, it delivers a new application platform for developers based on .NET, and it will deliver new form factors like eHome and Tablet PC that will take the PC where it has never been before.

Over the last 6 months, we have made a ton of progress on the Longhorn plan, and as a result we are targeted a release of Longhorn in mid-2004. This is later than we had initially thought, and as a result the company has decided to deliver an interim release of Office (called Office.Net) before Longhorn, while still focusing on an aligned release, Office.Longhorn. The Office team will work on the two releases in parallel, much like Office 95 and Office 97, and will have teams focused 100% on the aligned release. The top priority for the Office team is the aligned release, and they will scale back Office.Net to make sure we can make progress on both.

Have Our Priorities Changed?

No – the top focus for Longhorn continues to be delivering a great experience with Office for knowledge workers, both client and server. And Longhorn is the top priority for all teams after we ship our current products.

What About The Office/Windows Working Groups?

These working groups will continue and the deliverables are the same – committed plans and teams dedicated to Office/Windows better together scenarios.

What's The Longhorn Schedule? Where Can I See The Vision?

Please look at <u>http://longhorn</u> for more information. We will be routing around the Longhorn vision document for the client in the coming weeks, and integrate that version with the server team as their plans solidify.

Please let us know if you have questions or comments.

Thanks - Chris

-----Original Message-----From: Bill Gates Sent: Wednesday, March 20, 2002 12:17 PM To: Executive Staff Subject: Windows/Office Roadmap

Late last year we decided to have our next major release of Windows called Longhorn prioritize advances for knowledge workers. A key element of this was the decision to have a version of Office that fully exploits and requires Longhorn.

When we announced these plans we were trying to get these releases to come together before the end of 2003. Since then the focus on security and the work on this joint design have made it clear that it will take until mid-04 to complete Longhorn. Based on this we have decided to make an intermediate release of Office in 2003 which we refer to as Office.Net. So both MSN and Office have one release before their Longhorn specific releases.



MS-CC-Sun 000000251479 HIGHLY CONFIDENTIAL The resulting Roadmap is:

Aug '02: Windows XP SP1 RTM Nov '02: Windows.Net server RTM Apr '03: Office.Net RTM (including STSv2 available as web download for .Net server) Mid-04: Longhorn Client and Server RTM Late-04: Office-Longhorn and MSN-Longhorn (v9) – the versions that require Longhorn and fully exploit it.

Office.Net will deliver significant new innovation for knowledge workers in existing application along several new applications: Scribbler, Xdocs and Business Intelligence. These are the first new Office applications since Outlook 97. Office.net will also take full advantage of STSv2 which will be offered as a platform upgrade of the .Net server, and we will evangelize the APIs to ISVs.

The breakthrough advances in the Longhorn release remain our top priority. The Office team has dedicated resources focused on the Longhorn design and they will stay focused on these efforts. The Longhorn file system (both client and server) will include SQL and will superset STSv2. I am spending lots of time with the joint-Office/Windows teams working on the key scenarios for Longhorn. There is a lot of great progress being made despite the size of the challenge