## Teresa Jennings

From:	
To:	
Subject:	
Date:	

Jonathan Lazarus Doug Henrich RE: Chicago & Daytona Friday, April 29, 1994 1:24PM

oh yes, yes, you can have ray anytime you want. my response was two phone calls and some software. ray would love to call you.

From: Doug Henrich To: Jonathan Lazarus Subject: RE: Chicago & Daytona Date: Friday, April 29, 1994 10:36AM

can you send me a copy of your response to Ray? I need to get Ray to call / email me instead of you. Unless you want to continue to play this role in the future < g >. If you give me the Unisyses, you gotta give me the Irises.

From: Jonathan Lazarus To: Doug Henrich Subject: FW: Chicago & Daytona Date: Thursday, April 28, 1994 4:27PM

We should chat about Ray -- in the mean time I covered this.

From: CN = Ray Ozzie/O = Iris Associates@IRIS <netmail!iris!CN = Ray\_Ozzie/O = Iris\_Associates@uunet.UU.NET> To: <netmail!netmail!microsoft.com]jon!!usenet@uunet.UU.NET> Subject: Chicago & Daytona Date: Wednesday, April 27, 1994 1:28PM

Jon, I'm very frustrated and I need to vent.

In days of long ago, I felt as though we at Iris were your best buddy...we didn't always succeed, but we really tried hard over the years to help push & support your system software, with Windows, OS/2, LANMAN, OLE, etc. And you guys always bent over backwards to help us even when you didn't have to...we appreciated that more than you could know. I've always felt that our relationship has always been mutually beneficial...but now I've got the distinct feeling that we're explicitly on some sort of blacklist. I can surely understand the competitive aspects of this stuff, but you've got to believe that we're going to try to do our part to make NT and Chicago succeed...why have things changed all that much between us at the system software developer relations level? It's not like I'm nagging you for source code anymore...I'd just love to return to "most favored nation" status.

I have yet to receive anything resembling Daytona, yet I'm consistently asked by both press and customers about the Notes Server performance on Daytona. Very embarassing for me personally. I've got developers itching to work with the latest Chicago beta, and the delay in getting it is really interfering with my development scheduling...yet we know that Lotus has it and I've been explicitly told that we won't be getting it until "the masses" get it.

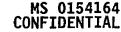
If you guys have explicitly decided to keep this stuff out of our hands in order to delay us for competitive reasons, then so be it - just tell me to fuck off and I'll shut up and stop whining. But if there were some way to get back into your good graces, it sure would be nice...

Thanx for listening. Ray

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Plaintiff's Exhibit

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Comes V. Microsoft