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From bradsi Fri May 24 18:05:45 1991

To: davideol richab richt

Subject: Life during wartime, part 2 Date: Fri May 24 18:05:41 1991

> From robg Fri May 24 17:25:16 1991 To: billg mikehal steveb Subject: Life during wartime, part 2 Ce: bradsi jonl paulma robg Date: Fri May 24 17:25:06 1991

Any feedback on the memo I sent? Having just read the report on IBM's developers' conference last week (attached although I'm sure you all saw it) I say "pedal to the medal" on all fronts. In addition to the non-IBM stuff I recommended, I think we should stay super polite publically but drop the private neutron bombs. Let's hire all their good guys (let me know if you want me to go after Brad Beitel - I bet we could get him esp. if we let him stay in northern california - e.g. work for GBU). Let's go visit all of their key corporate customers and disclose the details of how well NT OS/2 will run 16bit windows apps natively. Let's visit Jack Kuchler and John Akers and explain to them how much money their PC Group is throwing at a losing proposition and how easy it would be for them to work with Microsoft if they weren't on a path to take us out of our core business of desktop operating systems. And finally - let's give copies of the MS/IBM audit to each of the 25 most influencial ISVs. An maybe even corporate customers too if there are no legal issues.

it OS battle, as WinWorld showed this week. But IBM is out there saying that the real war is 32 bit OS's. We shouldn't buy into this paradigm but it does mean total war, sensibly and maturely fought (i.e. not in the press) but total war nonetheless.

Rob

>From michaele Fri May 24 15:28:01 1991

To: RobG VictorC

paragraph.

Subject: Multimedia on OS/2 Date: Fri May 24 15:27:09 1991

Maybe you've already seen this? If not at least check out the last

Plaintiff's Exhibit

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