| cc: ROMANON --BCRVMPC1 | |------

From steveb Thu Nov 8 18:24:35 1990

To: mikehal richab

Subject: New Win Ad in production

Cc: bradsi

Date: Thu Nov 8 18:24:34 1990

ok with me Mikehal

From steveb Thu Nov 8 18:32:11 1990

To: bradsi

Subject: WIndows source

Date: Thu Nov 8 18:32:10 1990

I hope you agree

From davem Wed Nov 7 16:37:24 1990

To: bradsi steveb

Subject: Win source issue

Date: Wed Nov 7 16:35:23 1990

Brad, after you and I talked today I received mail from Steveb. He said he was in favor of getting the message to the Apps folks that they must not use undocumented features. I agree that we need to tell apps developers not to use undocumented features. To help make this happen, Davidw is scheduled to meet with the Apps Development Managers on 11/15.

I then talked to Steve about the policy of preventing access to the Window's sources. He said that he was not in favor of this policy. I told him that you and exchanged mail on this issue. He said he would like to see the mail. Steve, I've attached the mail below.

Please consider carefully the issue of cutting off sources to the apps division,

thanks, davem

>From bradsi Tue Nov 6 13:57:21 1990 To: davem davidcol Subject: Re: Winproj serious design bug Date: Tue Nov 06 13:57:05 1990

Plaintiff's Exhibit

5194

Comes V. Microsoft

X 570194 CONFIDENTIAL Clearly, I disagree. Apps should develop without access to sources, just like everyone else in the world. There are many many creative and innovative apps that don't come from Microsoft! Access to sources is essentially irrelevant, and an invitation to building apps that depend on undocumented internals.

This is clear case of "separation of church and state".

| >From davidcol Tue Nov 6 10:01:45 1990

To: bradsi

| Subject: Winproj serious design bug | Date: Tue Nov 6 09:59:21 1990

>From davem Tue Nov 6 09:54:03 1990

To: davidw

Subject: Winproj serious design bug

Cc: bobgu davidcol karlst

Date: Tue Nov 6 09:54:02 1990

I disagree. I don't think you should shut down access to your sources.

And, if you know of anyone in Apps who is shutting down access to their sources please let me know. I think we will be killing one of our major sources of innovation and creativity if we cut off sources between any of our groups. By the way, I don't think the problem in Win project was caused by the developers reading your sources.

I thanks, davem

>From bradsi Tue Nov 6 18:45:28 1990

To: davem

Subject: Re: Winproj serious design bug Date: Tue Nov 06 18:43:39 1990

Sorry, I strongly disagree.

1>From dayem Tue Nov 6 14:41:17 1990

To: bradsi

Subject: Re: Winproj serious design bug

Date: Tue Nov 6 14:39:22 1990

We are one company. We need to keep working closely together. If you are concerned about giving the Apps group an unfair advantage over other ISVs, then the only solution to that is to spin off the Apps group into a separate company.

If you cut off access to the sources because of this issue, then you need to start answering the following questions:

Can the Apps developers see any of the following System's documents?
 Design documents,
 Specifications,
 Internal planning memos,
 Strategic plans,

anything else not released to the ISV's?

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