From hanky Wed Dec 06 11:19:14 1989

To: richab

c: josephk peteh

Subject: Windows Questions

Date: Thu Jul 30 15:59:42 PDT 1992

Hi Rich. I have a few questions regarding Windows.

-What is your Win3 schedule really look like? We are planning Excel marketing to really push Win3, so the date is important. I know this is a sensitive issue, but perhaps we can have a phone conversation about it.

-Given the Win3 schedule, how long do you plan to ship the Excel Working Model. I need to work with you or someone on your team to determine the cut-off date. We want to stop the bundle at a certain point to save some Working MOdel budget for other activities.

-We want to use the Excel Telesales team to pursue the Windows/Workig Model customers. Who on your team should we be working with?

-Given schedule considerations, we plan to relaunch Excel concurrent with Win3 launch. We need to aggressively sell the Windows solution to avoid having Lotus position /G against Win Excel Our thinking is not yet mature on this, but part of the strategy would be to co-market heavily with other Win apps. Most of this will be discussed in the forum of the Win3 launch task force which Peteh is actively involved in. I would like to meet with you informally however to brainstorm.

Hank

From hanky Wed Dec 06 13:11:50 1989

To: abunktg

Cc: dawntr push richt

Subject: Staff Meeting/ Excel 2.5 Discussion

Date: Thu Jul 30 15:59:42 PDT 1992

[LONG EMAIL - PRINT TO READ]

Comments requested. This is just an initial cut, and we are looking for input on any aspect. Dawn and I would like to use the bulk of the staff meeting to discuss these issues and move toward consensus.

Plaintiff's Exhibit

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