From:

Sent:

Tuesday, September 02, 1997 12:55 PM

To:

Bengt Akerlind; Richard Barrie

Cc:

Peter Miller (LCA)

Subject:

RE: Leasing Questions

Signed By:

2537 Signed - Invalid signature

Security Label: Bengt - the office group thinks they can get an additional \$300 per copy of MSOFFICE over the standard retail price for a 2-year lease, pilot runs this holiday. Can we hold off your oems until more detail comes back from this test?

If no, and if leasing is truly just "flexible financing" from the oem -

Why not just make the oem (all oems) pay full oem royalty every time the leasee name changes - OS and limit apps to MS

Do the same for MS Office Standard if we are still getting >\$200 for the product.

same term, > 1 year leases only.

kurt

Original Message—Peter Miller (LCA) From:

Sent:

To:

Peter Miller (LUA)
Tuesday, September 02, 1997-10:37 AM
Patrick McMahon (LCA); Robert McAuley; Bill Henningsgaard; Peter Boit
Brian McEachron (LCA); Kurt Kolb; Bengt Akerlind; Richard Barrie

Cc:

RE: Leasing Questions Subject:

> Privilege Material Redacted

-Original Message

From: Sent:

nal Message——
Patrick McMahon (LCA)
Tuesday, September 02, 1997 7:40 AM
Robert McAuley; Bill Henningsgaard; Peter Boit
Brian McEachron (LCA); Peter Miller (LCA)

Subject: Leasing Questions

Privilege Material Redacted

MS-PCA 2599173

HIGHLY CONFIDENTIAL From:

Richard Barrie

Sent:

Monday, September 08, 1997 5:55 PM

To: Cc: Bengt Ákerlind; Kurt Kolb Peter Miller (LCA)

Subject:

RE: Leasing Questions

Jason Kap and I talked to Dell today on this.

For >90% of leasing we are talking about the lease as flexible financing so the end-user will ultimately end up owning the PC and the s/w - from this perspective there is no issue with MS s/w, either OS or apps as this is a PC purchase with finance terms similar to those offered by retailers such as CompUSA.

For leasing where the system is returned at the end of the lease period (<10% of occassions) then the software is also returned. The PC has its hard drive wiped and a new set of s/w (with new license, COA and royalty) is installed. If a PC is leased 3 times over 3 years them MS will get the OEM royalty 3 times. The Lease letter which is an adjunct to the OEM agreement describes this.

MS does have an issue with some IMD titles since MS's license agreement with the 3rd parties that provide content for Encarta_specifically prohibit leasing of such titles.

-Onginal Message

Bengt Akerlind Monday, September 08, 1997 8:18 AM From: Sent:

To: Subject: Kurt Kolb: Richard Barne

Peter Miller (LCA) RE: Leasing Questions

Should try. Richard, please discuss with dell and report.

---Original Message-

From: Kurt Kolb Sent: Tuesday, September 02, 1997 12:55 PM

To: Bengt Akerlind; Richard Barrie

Cc: Peter Miller (LCA)

RE: Leasing Questions Subject:

Bengt - the office group thinks they can get an additional \$300 per copy of MSOFFICE over the standard retail price for a 2-year lease, pilot runs this holiday. Can we hold off your oems until more detail comes back from this test?

If no, and if leasing is truly just "flexible financing" from the oem -

Why not just make the oem (all oems) pay full oem royalty every time the leasee name changes - OS and limit apps to MS Office SBE.

Do the same for MS Office Standard if we are still getting >\$200 for the product.

same term, > 1 year leases only.

kurt

-Original Message

Sent: Tuesday, September 02, 1997 10:37 AM
To: Patrick McMahon (LCA): Robert McAuley; Bill Henningsgaard; Peter Boit Cc: Brian McEachron (LCA); Kurt Kolb; Bengt Akerlind; Richard Bame Subject: RE: Leasing Questions

Privilege Material Redacted

-Original Message

MS-PCA 2599174

HIGHLY CONFIDENTIAL From: Sent: To: Co: Subject: Patrick McMahon (LCA)
Tuesday, September 02, 1997 7:40 AM
Robert McAuley; Bill Henningsgaard; Peter Boil
Brian McEachron (LCA); Peter Miller (LCA)
Leasing Questions

Privilege Material Redacted

MS-PCA 2599175

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