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From: Bill Gates  
To: bradsi; paulma  
Subject: Chicago schedule  
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I have been think about the impact of Chicago moving out of the next fiscal year.

This is a major disaster as far as I am concerned. All of my efforts to get the applications groups to synchronize to Chicago will be wiped out by this kind of schedule slip. They will view Chicago as unpredictable and be unwilling to tie their strategy to Chicago. This will hurt them and hurt Chicago.

I need to understand better why the kernel stuff we have been working on the longest is so screwed up. We have IBM being so much faster than we are - over a year delay for us to try and be as good?

Meanwhile we cant get a plan together for decent mail stuff and so the plan is to just have garbage mail built into Chicago and have super low morale about the whole thing.

Even features like DIC are screwed up.

It feels to me like Chicago is out of control and the impact of the company is going to be dramatic. We need to spend some time on this.

