Brad you asked me to provide input into the file system work.

I think we all would like one new file system - not "n" done by many different groups.

Today there was the first review of the NT file system. Several of your people attended (e.g., Markz). I personally think that we *may* be able to address many of our desires by evolving this plan. Even if we can't in the end, we certainly owe it to ourselves to understand why.

Adding little things to a file system is a mistake. If you ask people to reformat or maintain multiple ones, then you better give them some really great stuff in return.

Tom and Gary are going to update their spec and then we can again see how close we are to addressing global requirements. Note they didn't plan on having it used other than in NT. But, it is a very viable alternative in my opinion. I would like one new file system (format) in both OS systems (NT & DOS). And someone is going to have to prove to me that it's not possible before I back away from this goal.

| jim

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From bradsi Wed Apr 24 19:31:16 1991
To: billg jonl richt russw steveb w-maria w-pamed

Subject: IBM

Date: Wed Apr 24-19:30:59 1991

While we are all very upset with IBM and may severely doubt their ability to deliver "better dos than dos, better windows than windows", one thing is also very clear: IBM has hit a very raw nerve with our customers about Windows robustness. People are sick and tired of the UAE's. So in a sense, it's not entirely relevant whether they actually deliver "better windows than windows" -- they have identified a strong need of our customers and customers are very sympathetic. They give IBM credit for standing up and yelling it out. I never thought I'd see people actually rooting and cheering for IBM. But it's happening now.

This is a very strong message to us: we've got to fix the product. Our plan to this point is not adequate and we have to do whatever it takes to make the product more robust and perform better.

It's important for everyone in my BU to realize this. We are having a BU meeting on Friday to get the message across, and let people know



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this is not just another fire-dell. StavaB will speak to the BU. Bill, if you're available Friday at 3pm, it would be great to have you there too! If ever we needed inspiration, now is the time.

whereuron pade camber where we want before the present and the proportion of the pro

From bradel Wed Apr 24 19:40:27 1991

To: dennima

Subject: Eybold

Dato: Wed Apr 24 19:40:26 1991

I would add to the 3.0 problems the fact that foot installation and punegement is difficult, time consuming and hard-disk expensive. landalling powerpolat, for assumple, with all the different fonts will take hours (3-4) and consume 50MB or so of bard disk apace. totally anmanagrable.

you thould run a spell checker on your presentation. there are a few misspollings. a presentation on type should be correctly spelled. (I'm a nitpicker on spelling). .

Prom brada Wed Apr 24 19151:41 1991 .

To: jouro richt

Subject: Ro: IBM Musdate?

Date: Wed Apr 24 19:51:37 1991

we should proceed.

n wan in reas were were he so he saw the wall of the same and the same and were an an area.

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From bradal Wed Apr 24 19:51:58 1991

To: martyta

Subject: Win faires

Date: Wod Apr 24 19:51:57 1991

has ibm backed out yes?