

From: Robert Carr Date: 3/15/91

To: Jerry Kaplan

as: John Croll

Subject: PenWindows at PC Forum

Jerry,

This memorializes what I learned from Lloyd Frink of Microsoft on 3/13/91 at the PC Forum in Tuscon regarding the Pen Windows project at Microsoft.

Lloyd told me that he was the "program manager" of the project at Microsoft. As I understand that role (it is a well defined role in Microsoft), it is typically a key management role involving the technical and marketing directions of a product. The program manager works with the marketing manager and the software development manager as a kind of troika to run the actual project.

Lloyd, at the meeting, did not speak regarding his earlier roles in the Pen Windows project, but I do know that he was the original, founding member of the project, and that he played the (or a) key technical design and product decision role in the project.

Lloyd told me that there were 37 people working on the project currently. About half of them programmers, the rest being in QA, tools, Doc, marketing and management. He said that 4-5 of the programmers were in handwriting recognition, 4-5 in the Notebook "applet" (his words), and the rest unspecified.

-- Robert

